Name/Surname

MEMBERS OF THE BOARD

ALİ İSMAİL SABANCI HÜSEYİN ÇAĞATAY ÖZDOĞRU SERTAÇ HAYBAT HATİCE ZEYNEP BODUR OKYAY STEPHEN MARK GRIFFITHS MEHMET CEM KOZLU MICHAEL GLYN POWELL AGAH UĞUR

COMMITTEE MEMBERS

İNAN TANRIÖVER

PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES

MEHMET TEVFİK NANE GÜLİZ ÖZTÜRK MAHMUT BARBAROS KUBATOĞLU NASUH NAZİF ÇETİN DİLARA OĞUR BARIŞ FINDIK MURAT CEM ALKAN AYDIN YUMRUTAŞ NEDİM ÖZESEN

SUBSIDIARY

UTKAN ÖNDER

PERSONS WITHOUT MANAGERIAL RESPONSIBILITY

ÜMİT YAŞAR ÖZEN TAYFUN BORA BOĞAÇ UĞURLUTEĞİN ERGÜN DEMİRCİ EMRE PEKESEN ONUR DEDEKÖYLÜ TAMER YÜZÜAK ABDULLAH ATACAN ALİ UZUN

OTHER COMPANY OFFICIALS

ASLI CELEBİ TAHSIN İSTANBULLU GÜLHİZ DEMİR ŞERİFE AKIN ÖZGÜR DİNÇER MURAT TÜNAY BURCU ARDALL JASMINA HIZEL ABDULLAH MUSLU FATIH EVREN GEZEK **BURCU ARGIN** BURCIN ERTÜRK NEVRA YII MA7 BENGÜ TÜREGÜN ONUR KERİMOĞLU MEHMET ALİ BOZTEKİN BURAK ERDOĞAN MÜGE SAKALLIOĞLU CANSU ŞENOL BAŞPINAR **ESMA ATAMAN** NURETTIN MANGIR **ŞEYMA YILMAZ** EKİN DİKMEN ÖZGE BAŞEFE KARBEYAZ EFE ÖZKAZANC ÇAĞLA HIDIR GÜROL

GENERAL MANAGER (CEO) CHIEF COMMERCIAL OFFICER CHIEF FINANCIAL OFFICER CHIEF OPERATION OFFICER CHIEF HUMAN RESOURCES OFFICER CHIEF INFORMATION TECHNOLOGIES OFFICER CHIEF SAFETY MANAGEMENT AND QUALITY COMPLIANCE MONITORING OFFICER CHIEF FLIGHT ACADEMY OFFICER CHIEF FLIGHT OPERATIONS OFFICER

RISK COMMITTEE MEMBER AND ESAS HOLDING CFO

GENERAL MANAGER PFTC

CONSULTANT CEO CONSULTANT SENIOR VICE PRESIDENT - GROUND OPERATIONS SENIOR VICE PRESIDENT - TECHNICAL SENIOR VICE PRESIDENT - SALES AND NETWORK PLANNING SENIOR VICE PRESIDENT - MARKETING SENIOR VICE PRESIDENT - FINANCE AND FLEET MANAGEMENT SENIOR VICE PRESIDENT - FINANCIAL REPORTING AND CONTROL VICE PRESIDENT - HEAD LEGAL COUNSEL & GENERAL SECRETARIAT

VICE PRESIDENT - REVENUE MANAGEMENT AND PRICING VICE PRESIDENT - ENGINEERING AND PLANNING VICE PRESIDENT - TALENT AND REWARD MANAGEMENT VICE PRESIDENT - PROCUREMENT HEAD OF INTERNAL AUDIT SAFETY AND EMERGENCY RESPONSE MANAGER SALES MANAGER **REVENUE CONTROL LEADER - CHARTER REVENUE CONTROL MANAGER - SCHEDULED** ACCOUNTING AND TAX MANAGER INTEGRATED MANAGEMENT SYSTEMS LEADER COST CONTROL LEADER COST CONTROL AND ANALYSIS MANAGER CONTRACTS AND AFFILIATES LEADER RISK MANAGEMENT SENIOR SPECIALIST BUDGET AND REPORTING MANAGER ACCOUNTING AND TAX SENIOR SPECIALIST ACCOUNTING AND TAX SENIOR SPECIALIST SENIOR CORPORATE FINANCE SPECIALIST FLEET MANAGEMENT SPECIALIST BUDGET AND REPORTING LEADER BUDGET AND REPORTING SENIOR SPECIALIST GENERAL SECRETARY SPECIALIST CORPORATE COMMUNICATIONS & SPONSORSHIP RELATIONS SENIOR SPECIALIST NETWORK PLANING MANAGER INTERNAL AUDIT SENIOR SPECIALIST

Duty

CHAIRMAN OF THE BOARD

VICE CHAIRMAN

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

ELİFNUR DOĞRUÖZ ELİF YALT BAŞESKİ SEVİLAY GÖKDUMAN KAFİYE HACIKERİMOĞLU ZEYNEP MEHPARE ÖZYURT ÜMİT GÜRKAN YURTKULU MEHMET SANLI TÜRE ZEYNEP SİMŞEK ALİ SAİM TEZGÖR NUR KARABACAK AHMET BAĞDAT AYŞEGÜL ASLAN ÖZGÜL YORGANCIGİL ZAFER AYDIN ÖMER BAHADIR SELCUK CELALEDDİN ALPER ÇİFTÇİ EKIN ERALP SENA DEMİRKIR HAKAN OZAN KEREM ÇELİK ÇAĞRI ULUTÜRK FULYA SAKA BUKET BAŞAK BÖKE SENA BÜYÜKNALBANT EZGİ UZUNHASANOĞLU SELEN TÜRELİ GÜLCAN BERBEROĞULLARI **CİHANGİR CETİNTIRNAK** NAZLI ELİF TAN İPEK ÇAPAR **BERRAK KUTSOY** AYSUN TÜRKMEN GİZEM DOĞANER GENÇOĞLU EMEL GEDİK PELİN KÜTAHYA EDA YÜKSEKGÖNÜL ASIYE IMRAN BIRGENC CEREN COŞKUN DENIZ TORAMAN HASAN OĞUZCAN ERDENİZ **FSRA AKIN** ÖMER LÜTFÜ ÖMERBAŞ **ERSIN EREKE** AYŞEN KİRAZ CEM ERCAN

NETWORK PLANNING & AIRLINE COLLABORATIONS LEADER BRAND AND SEGMENT MANAGEMENT MARKETING MANAGER LOYALTY MANAGEMENT MANAGER REVENUE MANAGEMENT MANAGER **REVENUE MANAGEMENT -PRICING LEADER** CHARTER SALES LEADER CHARTER SALES MANAGER VICE PRESIDENT - TREASURY & CORPORATE FINANCE LEGAL COUNSEL VICE PRESIDENT - BUDGET REPORTING AND COST CONTROL PRODUCT MANAGEMENT AND DEVELOPMENT MARKETING MANAGER BUDGET AND REPORTING SPECIALIST AIRCRAFT FINANCE AND LEASE CONTRACTS SENIOR SPECIALIST COST ANALYSIS SPECIALIST BUDGET AND REPORTING SPECIALIST **REVENUE MANAGEMENT LEADER - DOMESTIC REVENUE MANAGEMENT LEADER** REVENUE MANAGEMENT SENIOR SPECIALIST REVENUE MANAGEMENT SPECIALIST **REVENUE MANAGEMENT SENIOR SPECIALIST** SALES LEADER **REVENUE MANAGEMENT SPECIALIST REVENUE MANAGEMENT SPECIALIST REVENUE MANAGEMENT- PRICING SENIOR SPECIALIST REVENUE MANAGEMENT - ANALYSIS AND REPORTING LEADER REVENUE MANAGEMENT - ANALYSIS AND REPORTING SENIOR SPECIALIST** PRODUCT MANAGEMENTAND DEVELOPMENT MARKETING LEADER DIGITAL CHANNEL MANAGEMENT AND GROWTH MANAGER BRAND AND SEGMENT MANAGEMENT LEADER REVENUE MANAGEMENT CONSULTANT CHAIRMAN ADVISOR **REVENUE MANAGEMENT - ANALYSIS AND REPORTING SENIOR SPECIALIST REVENUE MANAGEMENT- PRICING SENIOR SPECIALIST REVENUE MANAGEMENT- PRICING SENIOR SPECIALIST REVENUE MANAGEMENT- PRICING SPECIALIST REVENUE MANAGEMENT- PRICING SENIOR SPECIALIST** INTERNAL AUDIT SENIOR SPECIALIST LEGAL COUNSEL REVENUE MANAGEMENT SPECIALIST REVENUE MANAGEMENT SPECIALIST REVENUE MANAGEMENT SPECIALIST INVESTOR RELATIONS MANAGER VICE PRESIDENT - FINANCIAL AFFAIRS INTERNAL AUDIT SENIOR SPECIALIST INTERNAL AUDIT SPECIALIST

CONTROLLING PARENTS SHAREHOLDERS AND MANAGEMENT

EMİNE KAMISLI CAN KÖSEOĞLU KAZIM KÖSEOĞLU **ŞEVKET SABANCI** ZERIN SABANCI FETHİ ALİ KAMIŞLI KEREM KAMISU **EMRECAN SEVKET SABANCI** KAAN ALİ SABANCI ERHAN KAMIŞLI SAMİ VODİNA CUMHUR KUŞÇUOĞLU **DINCER AYDEMIR** AHMET GÜRKAN ERGENEKON AHMET BENAN CETIN BABÜR CELEBİ MEHMET ÜNAL YAVUZ FEHMİ DURUAY SAHBEY TEKE **İPEK MUTLU**

ESAS HOLDING VICE-CHAIRMAN OF THE BOARD CONTROLING PARENT SHAREHOLDER CONTROLING PARENT SHAREHOLDER ESAS HOLDING CHAIRMAN OF THE BOARD CONTROLING PARENT SHAREHOLDER CONTROLING PARENT SHAREHOLDER CONTROLING PARENT SHAREHOLDER CONTROLING PARENT SHAREHOLDER CONTROLING PARENT SHAREHOLDER ESAS HOLDING BOARD MEMBER ESAS HOLDING BOARD ADVISOR ESAS HOLDING DIRECTOR INVESTMENT AND BUSINESS DEVELOPMENT ESAS HOLDING DIRECTOR TAX AND LEGAL ESAS HOLDING DIRECTOR OPERATIONS ESAS HOLDING DIRECTOR FINANCE ESAS HOLDING PRESIDENT FOOD AND BEVERAGE GROUP ESAS HOLDING GROUP MANAGER ACCOUNTING AND ADMINISTRATION ESAS HOLDING MANAGER INVESTMENTS ESAS HOLDING DIRECTOR INVESTMENTS ESAS HOLDING DIRECTOR INTERNATIONAL INVESTMENT

MERVE AYSAN DENİZ ÜNAL MELİKE GÜN NUR İNAL

INDEPENDENT AUDITOR

SİNEM ARI ÖZ BALKIZ DEVRİM ÜNAL RECEP EMRE AL ERMAN SUNAR

CONSULTANTS

BAYRAMALİ KARAKAN YILDIZ DEMİRTAŞ DAĞLI MEMDUH COŞKUNER MUSTAFA İBİŞAĞAOĞLU BANU KARAMUK ESAS HOLDING MANAGER TAX AND LEGAL ESAS HOLDING SENIOR ASSOCIATE INVESTMENTS ESAS HOLDING SENIOR MD ESAS HOLDING TAX AND LEGAL ASISSTANT

ERNST&YOUNG PARTNER ERNST&YOUNG ASSOCIATE PARTNER ERNST&YOUNG SENIOR MANAGER ERNST&YOUNG MANAGER

AK DENETİM, CERTIFIED PUBLIC ACCOUNTANT AK DENETİM, CERTIFIED PUBLIC ACCOUNTANT AK DENETİM, CERTIFIED PUBLIC ACCOUNTANT AK DENETİM, CERTIFIED PUBLIC ACCOUNTANT BN DANIŞMANLIK, EXECUTIVE