

# Q3 KEY MESSAGES FROM MANAGEMENT



# 1. Good Operating Results in a challenging environment

- 1. Industry leading cask performance among EU LCC's
- 2. Added 9 new destinations and flying 103 destinations in 40 countries
- 3. 16% total passenger growth in Q3 to 6.7m passengers
- 4. Introduced a new fare level Fly without hold baggage, pay less!

# 2. Capacity Constraint @ Sabiha Gökçen Airport (SAW)(1)

- 1. Second runway project plan to be finalized by mid 2017
- 2. Night closure plans <sup>(2)</sup> for existing runway will continue in W/2015 and S/2016 on 3 night basis per week
- 3. Capacity building efforts is being assessed by Ministry of Transportation
  - 1. Separation between approaching airplanes from 8 miles to 6 miles
  - 2. Building high-speed exit taxi ways ( C taxi way)

# 3. Remain committed to providing low cost travel for all

- Low cost base and relentless focus on cost control
- 2. Low fares 24% of our passengers have flown for less than TL50 and 68% of our customers have done so for under TL100 <sup>(3)</sup>
- 3. Benefiting from Turkey's geographical position in terms of expanding transit traffic
- 4. Successful "Bespoke" LCC Model



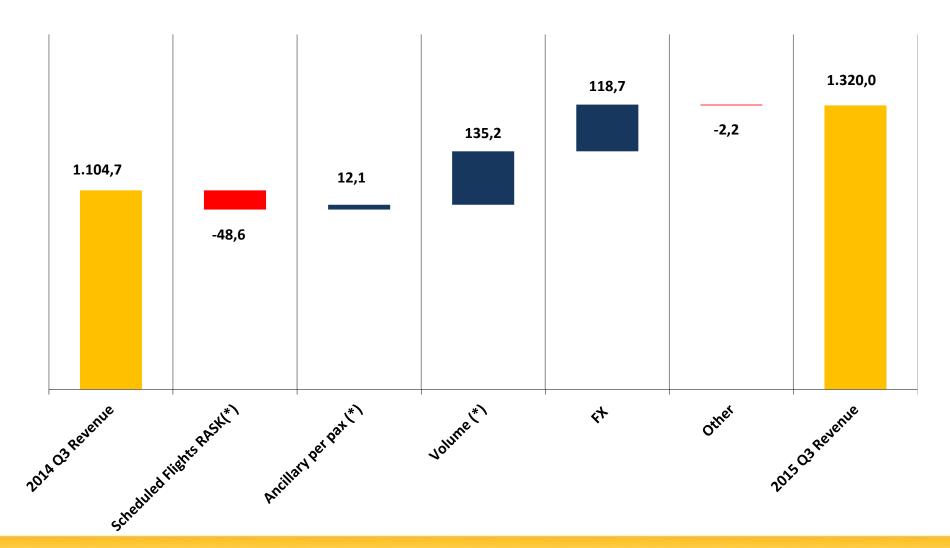
# **OPERATIONAL PERFORMANCE**



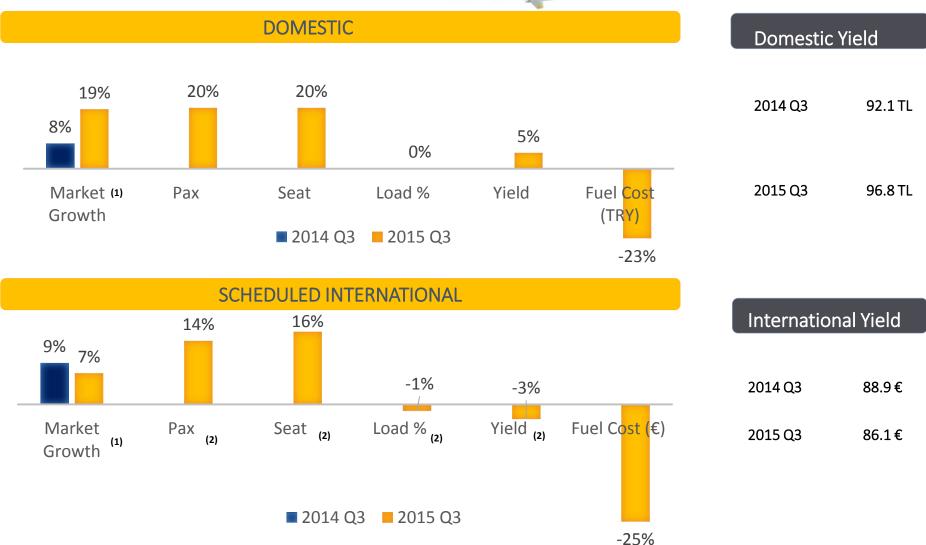
	Q3 '15	Q3 '14	Change %
PASSENGERS (MN)	6,67	5,78	15,6%
LOAD %	82,0%	82,7%	-0,7%
SEAT (MN)	8,14	6,98	17%
AVERAGE STAGE LENGTH (KM)	1.008	1.035	-3%
YIELD (TOTAL TRY)	166,16	162,49	2%
ANCILLARY REVENUE PER PAX	€9,25	€9,06	2%
TOTAL REVENUE (TRYmn)	1.319,98	1.104,75	19%

# **Q3 REVENUE PERFORMANCE**





# GROWTH DRIVERS AND YIELD UPDATE (Y-o-Y)



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## **FLEET UPDATE**



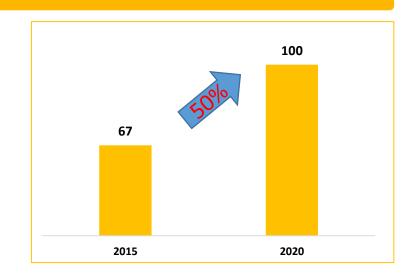
#### **FLEET EXPANSION (UNDER CONTRACT)**

	2015	2016	2017	2018	2019	2020
Owned	3	3	3	3	3	3
Financial						
Lease	25	32	37	47	61	74
Operational						
Lease	39	44	41	37	30	23
Total	67	79	81	87	94	100

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FLEET OVERVIEW				
Oct '15	Own	Fin. Lease	Opr. Lease	Total
Boeing 737-800	2	25	29	56
Boeing 737-400	1	0	0	1
Airbus A320 CEO	0	0	9	9
Total Fleet	3	25	38	66

#### **PEGASUS TODAY**

- Fleet of 66 aircraft with average age of 5.2 years as of October 15
- #2 airline in domestic market with a market share of 28%
- Operates 103 routes to 40 countries

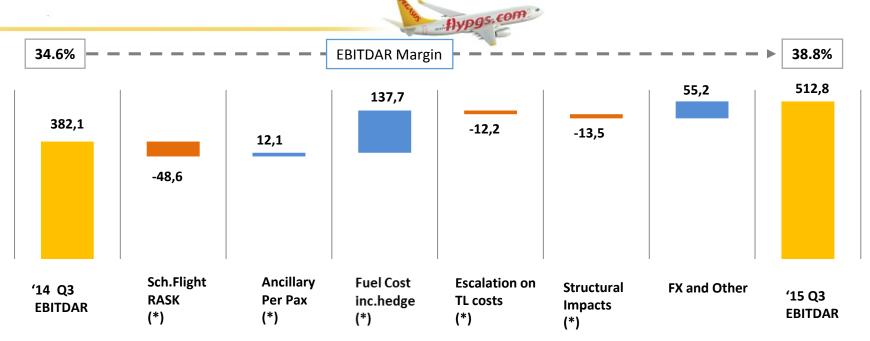


# **ROUTE AND FREQUENCY UPDATE**





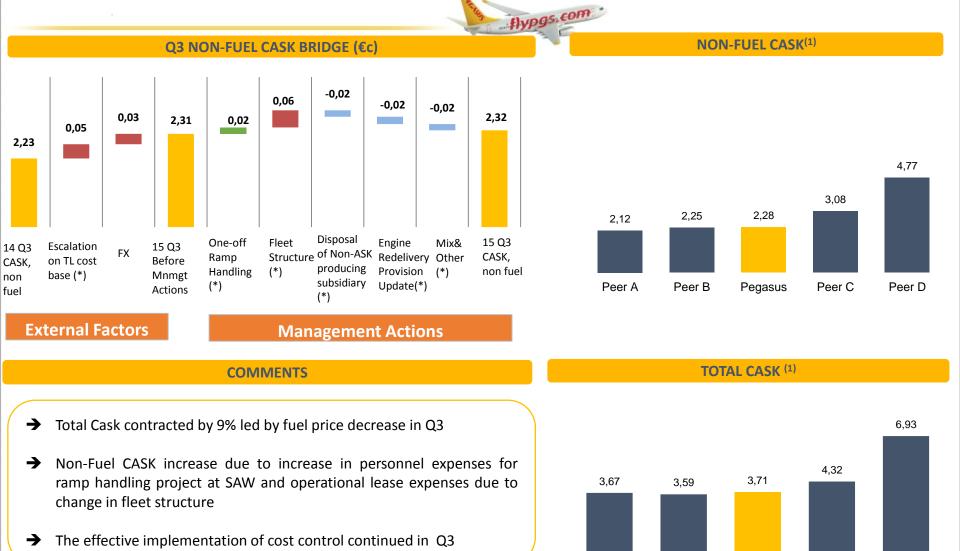
#### **EBITDAR ANALYSIS**



#### **COMMENTS**

- → EBITDAR improvement is driven by positive development in fuel cost, FX and ancillary
- → Structural changes comprises of fleet mix change and self ramp handling start up cost

#### INDUSTRY LEADING CASK PERFORMANCE AMONG EU LCC's



Pegasus

Peer D

Peer C

Peer A

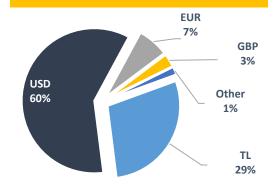
Peer B

# **Q3 BALANCE SHEET**

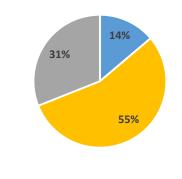


mnTRY	JUNE '15	SEP '15
Cash	1.098	1.358
Other Assets	721	764
PDP's	102	202
Fixed Assets	2.067	2.319
Total	3.988	4.643
Liabilities	1.355	1387
Financial Debt	1.419	1586
S/H Equity	1.214	1670
Total	3.988	4.643
CASH / AIRCRAFT	17.2	20.9
ADJ.NET DEBT/EBITDAR(1)	3,36	2,95

# CURRENT CASH & EQUIVALENTS (30/09/15)



# FINANCIAL LEASE MATURITY BREAKDOWN (30/09/15)





# **FOREIGN CURRENCY EXPOSURE Q3 '15**

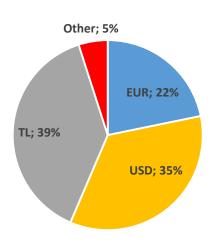


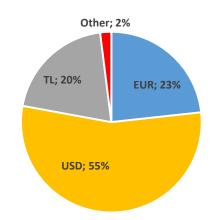
#### **INCOME STATEMENT**

#### **REVENUE CURRENCY BREAKDOWN**

#### **EXPENSE CURRENCY BREAKDOWN-EBIT BASE**

#### **NET CASH FLOW POSITION(EBIT)**





TRY(mn)				
EUR	63,8			
USD	-63,1			
TL	323,3			
Other	51,6			

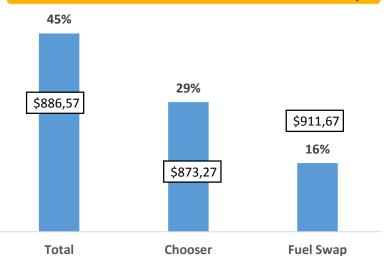
#### **COMMENTS**

- → Starting from July'15 onwards all international fares originating from Turkey priced in USD
- → USD denominated revenues increased 16 pp compared to Q2 2015.

### **HEDGE & SENSITIVITY**

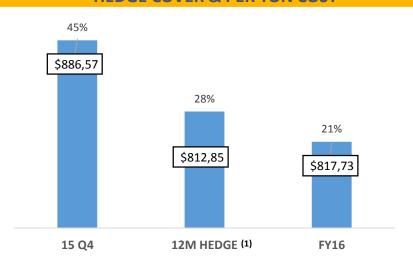


#### **HEDGE COVER & PER TON COST FOR 2015 Q4**



2015 USD Hedging coverage → USD % 20

#### **HEDGE COVER & PER TON COST**



#### **SENSITIVITY TABLE**

- A \$10 (per metric ton) price movement of jet fuel would impact 15 Q3 opex by 5.3 TRYmn
- → A one kuruş movement in the US Dollar/TRY and EUR/TRY FX rate would impact 15 Q3 EBIT by -0.2 TRYmn and 0.2 TRYmn respectively.

2015 Q3 P&L would be	+0,01 >	+0,01 >	+10\$>
TRYmn	EUR/TL	USD/TL	Jet Fuel
Revenues	0,9	1,6	-
Operating Costs (EBIT			
base)	0,7	1,8	5,3
EBIT	0,2	-0,2	-5,3
EBITDAR	0,4	0,1	-5,3

#### **OUTLOOK**



#### **Traffic – Market Growth**

- → DHMI revised its forecasts with a passenger growth of 7% in Turkey in 2015 (previously 12%)
- → We target a total PAX growth of c. 13-15% in 2015

## **Capacity Increase**

- → Full Year c. 17%-19% growth in ASK's
- Utilization flat

#### **Load Factor and Yields**

- → Domestic : Flat Load Factor / Slight decrease in yields (TRY)
- → International :Slight decrease in Load Factor / Flat International Yields (€)

# **Ancillary Revenues/Pax**

→ €10 per pax revenue expectation for FY15

#### **CASK**

→ Full Year c.2-3 %. increase mainly from FX and fleet mix change

# **Profitability (EBITDAR)**

→ Full Year c.19-21 % EBITDAR margin

# **Capex and Cash Flow**

- → \$mn50 aircraft pre delivery payment and two spare engines
- →Approximately €mn20 for potential ramp handling capex (which is financed by financial leases)