

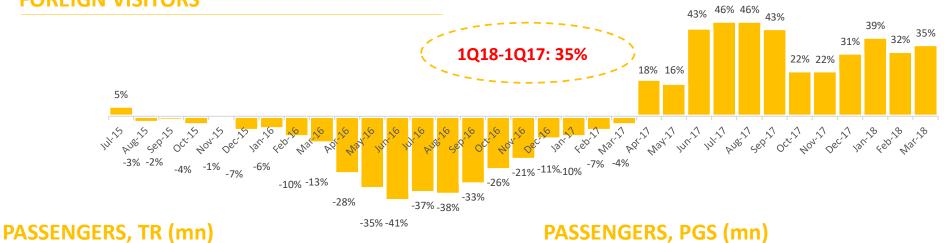
## 2018 1Q RESULTS PRESENTATION May, 11<sup>th</sup> 2018



## **OPERATING ENVIRONMENT**

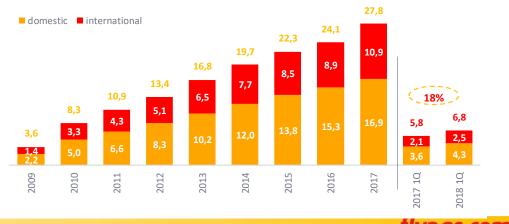
#### Market growth continued in 1Q18

#### **FOREIGN VISITORS**



#### **PASSENGERS, PGS (mn)**







2

Source : General Directorate of State Airports Authority, Ministry of Tourism and Culture

tlypgs.com

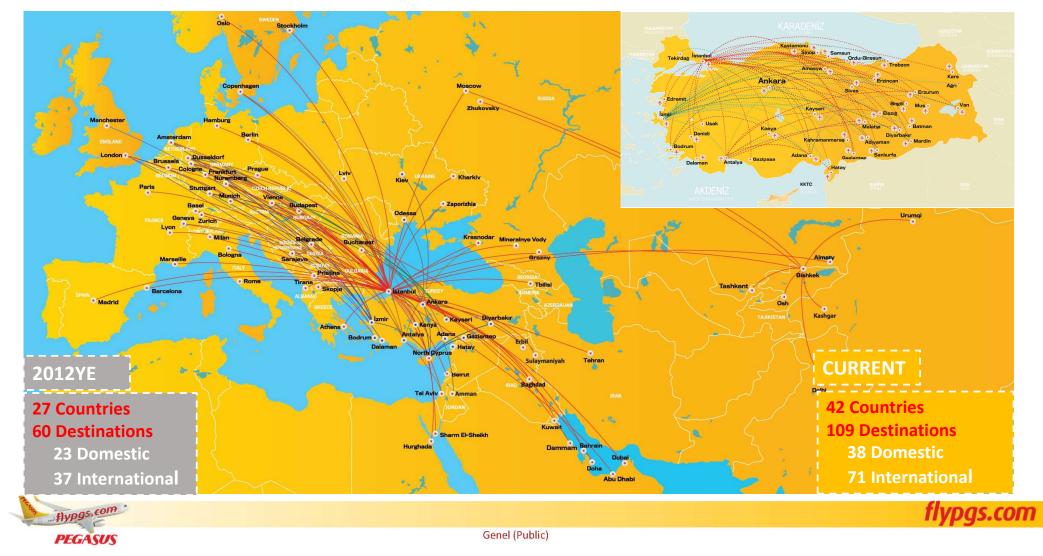
## SUMMARY HIGHLIGHTS- 2018 1Q

Despite surge in oil prices CASK dropped by 8% YoY



## **ROUTE NETWORK**

## 6 new routes added to the network compared to 2017 1Q



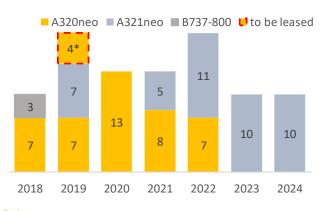
## FLEET DEVELOPMENT

#### 10 new aircraft will be joining the fleet in 2018; 18 in 2019

#### **FLEET EXPANSION (Year-end)**

	2016	2017	2018	2019*	2020
Owned	4	4	4	4	4
Financial					
Lease	33	29	38	45	48
Operational					
Lease	45	43	39	42	46
Total	82	76	81	91	98

## **ORDER BOOK (as of March 2018)**



### FLEET (as of March 2018)

	Owned	Financial Lease	Operational Lease	Total
Boeing 737-800	3	13	30	46
Boeing 737-400	1	0	0	1
Airbus A320ceo	0	0	12	12
Airbus A320neo	0	17	0	17
Airbus A321neo	0	0	0	0
Total	4	30	42	76

#### **FLEET INFORMATION**

- The youngest fleet in Turkey and one of the youngest among LCCs: 5.7 years.
- Fleet to reach 81 aircraft in 2018 with 10 new A/Cs. 2 A320neo has already joined in 1Q18.
- 4 new A/C planned to be leased in 2019 on top of 14 orders from Airbus

tivpas.c



\* 4 Airbus A320 neo A/C planned to be leased in 2019 Genel (Public)



## SUMMARY 2018 1Q FINANCIALS

All time high 1Q revenue with seasonally sound EBITDAR margin on the back of operational efficiencies

Seat 🔶 13%	(TRYmn)	2018 1Q	2017 1Q	ΥοΥ
Load	REVENUES	1.194,8	885,8	35%
Factor	EBITDAR	90,1	6,1	1375%
АЅК 🕂 10%	EBITDAR Margin	7,5%	0,7%	6.9pp
	NET INCOME	(114,7)	(206,4)	44%
PAX 18%	Net Income Margin	n.m.	n.m.	
Utilization 🛧 12%	RASK 2018 1Q: € 3.33 2017 1Q: € 3.23	CASK 2018 1Q: € 3.72 2017 1Q: € 4.04	0/0	<b>Non-Fuel CASK</b> <b>2018 1Q: € 2.50</b> 2017 1Q: € 2.85

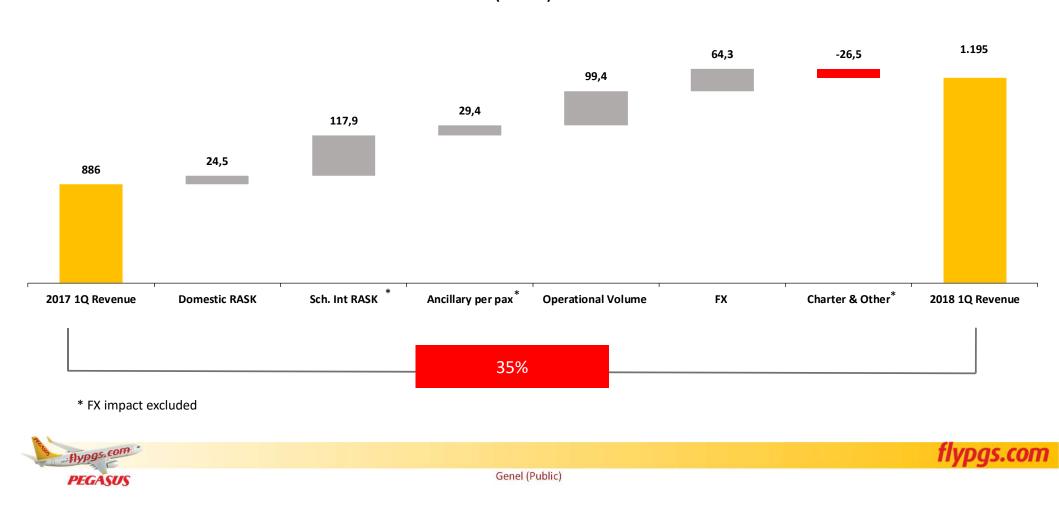


Genel (Public)

flypgs.con

## **REVENUE DEVELOPMENT 2018 1Q**

#### International flights set the highest growth

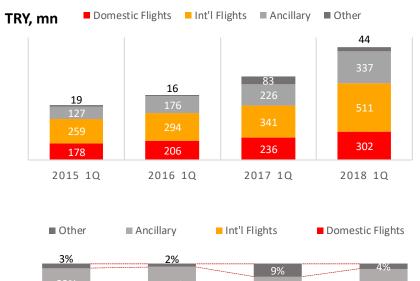


(TRYmn)

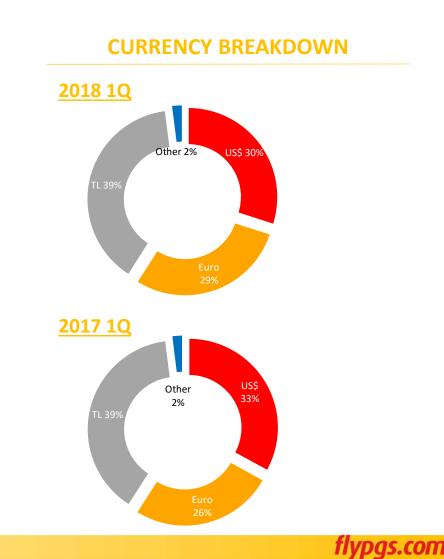
## **REVENUE BREAKDOWN**

#### **Relentless focus on ancillary revenues**

#### **SEGMENT BREAKDOWN**









Genel (Public)

Δ

50%

50%

28%

Δ

3pp

5pp

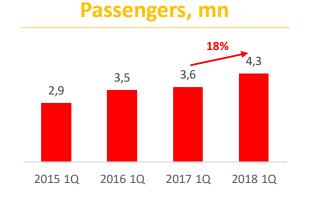
-2pp

8

## **SCHEDULED FLIGHT REVENUES**

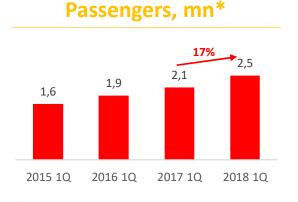
LF reached record high levels both in domestic and international routes

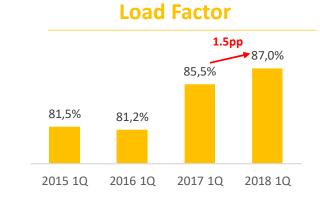
#### **DOMESTIC FLIGHTS**

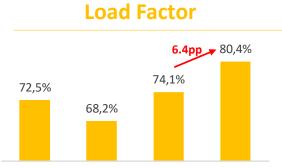


**INT'L FLIGHTS** 

PEGASUS

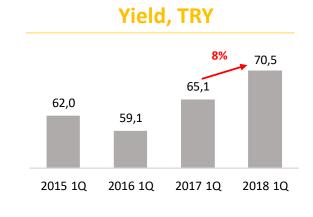






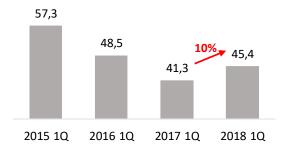
2017 1Q

2018 1Q



Yield, €

flypgs.com



typgs.com \* excludes charter traffic

Genel (Public)

2016 1Q

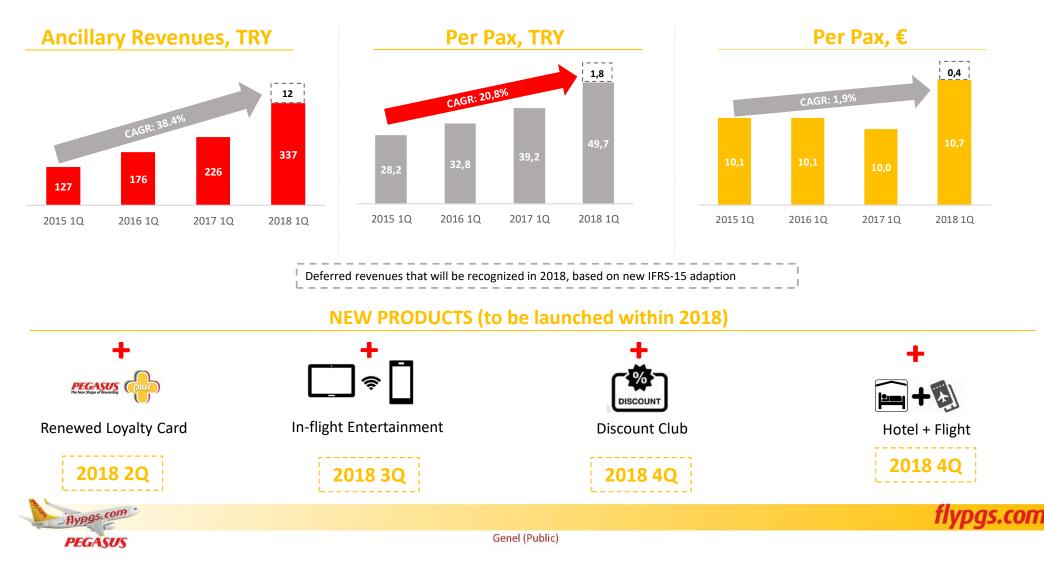
2015 1Q

9

## **ANCILLARY REVENUE**

10

### Highest ancillary revenue and ancillary per pax ever



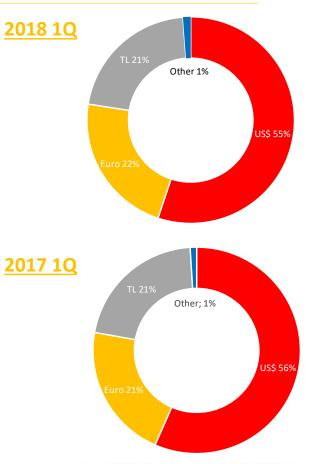
## **COST BREAKDOWN**

### Non-fuel CASK descent continued in 2018 1Q

#### **SEGMENT BREAKDOWN**

Cost Items	CAS	K-€c	CASK Change	€mn	
Cost items	2018 1Q	2017 1Q	2018 - 2017 1Q	2018 1Q	2017 1Q
Jet fuel expenses	1,22	1,18	3%	93,64	82,74
Personnel expenses	0,48	0,55	-13%	36,58	38,19
Rental expenses	0,40	0,53	-25%	30,60	37,26
Maintenance expenses	0,33	0,40	-17%	25,49	28,08
Depreciation and amortization expenses	0,27	0,30	-12%	20,36	21,06
Handling fees	0,27	0,29	-7%	20,68	20,21
Navigation expenses	0,23	0,25	-5%	18,03	17,23
Landing expenses	0,12	0,12	-6%	8,89	8,60
Commision expenses	0,07	0,07	6%	5 <i>,</i> 39	4,64
Passenger service and catering expenses	0,04	0,04	3%	3 <i>,</i> 09	2,74
Advertising expenses	0,03	0,03	3%	2,09	1,85
Other	0,26	0,28	-4%	20,66	19,67
CASK-€c	3,72	4,04	-8%	285,50	282,27
Non-Fuel CASK-€c	2,50	2,85	-12%	191,86	199,53

#### **CURRENCY BREAKDOWN**



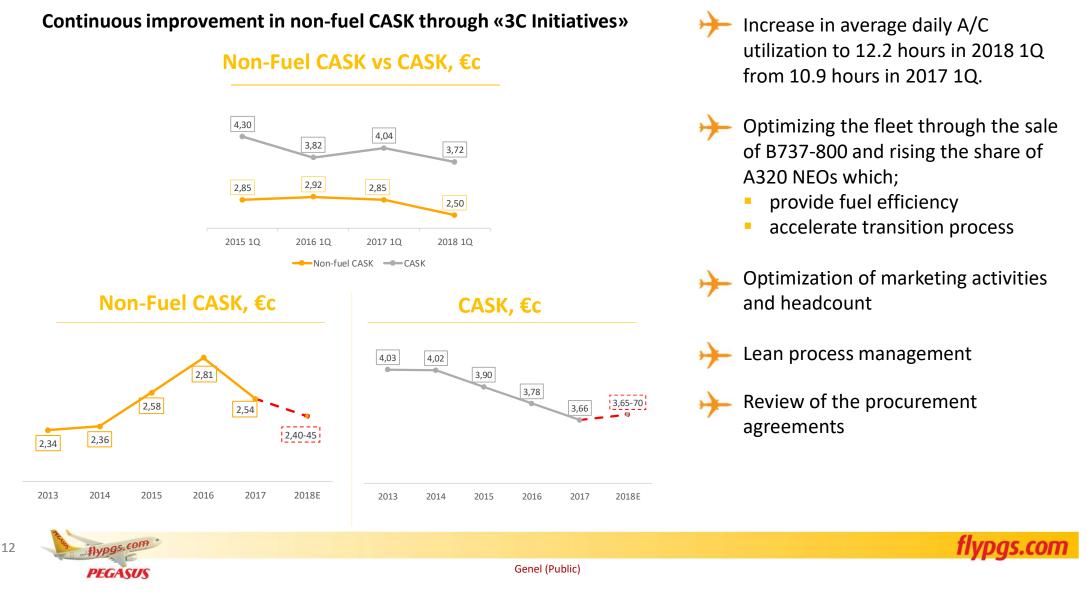
PEGASUS

11

Genel (Public)

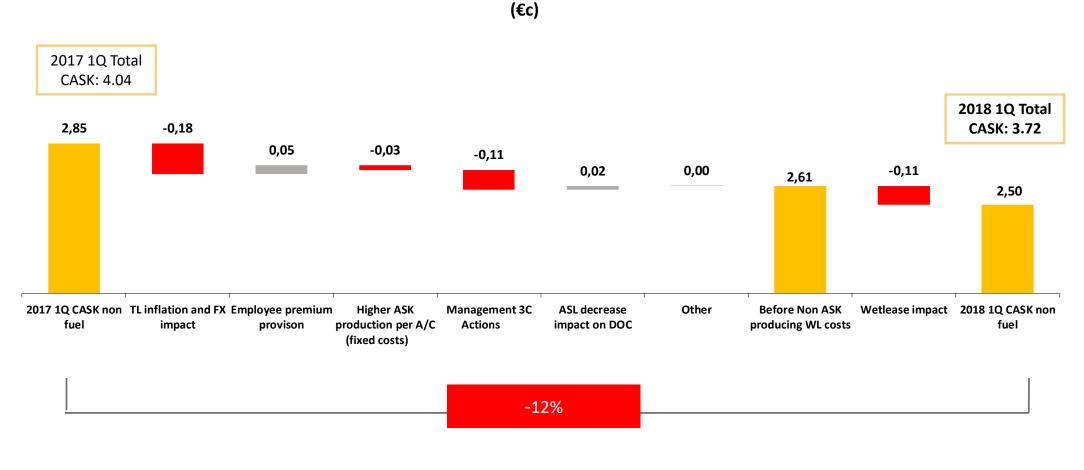
flypgs.com

## CASK



## CASK- 2018 1Q

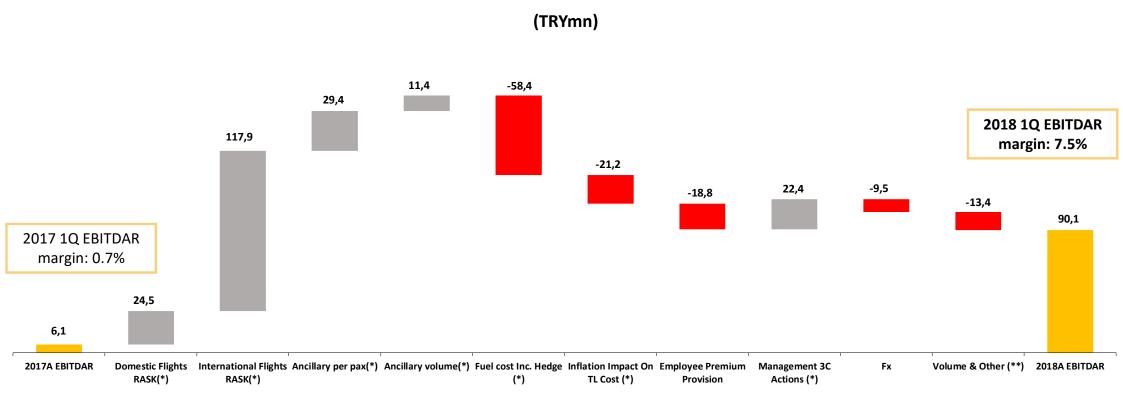






## **EBITDAR-20181Q**

#### Increase in unit and ancillary revenues together with stringent cost control resulted in strong EBITDAR performance



(\*) FX impact excluded



Genel (Public)

tlypgs.co

## LIQUIDITY

### Cash per A/C continued to improve in low season

+

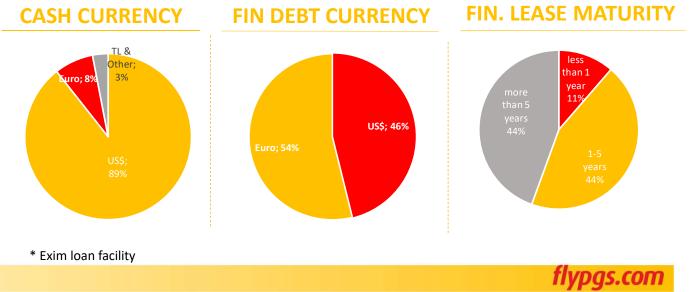
TRY, mn	March 31, 2018	Dec 31, 2017
CASH	2,054	1,988
OTHER ASSETS	957	713
PRE DELIVERY PAYMENT	601	594
FIXED ASSETS	5,490	4,793
TOTAL ASSETS	9,103	8,088

The rise in cash was mainly driven by financing activities

•	Cash used for Operations	:	TRY24mn
	Cash from Investments	:	TRY20mn

•	Cash from Financing *	:	TRY98mn
---	-----------------------	---	---------

LIABILITIES	2,374	1,995
FINANCIAL DEBT	4,210	3,608
SHAREHOLDERS' EQUITY	2,519	2,485
TOTAL LIA. & SH. EQUITY	9,103	8,088
CASH PER A/C	27.0	26.2

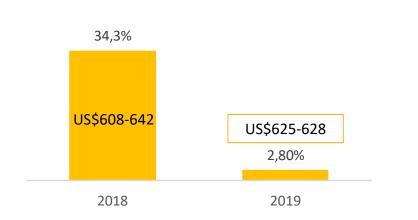




## **HEDGING, RISK MANAGEMENT & SENSITIVITY**

**Closely monitored hedging and risk management policies** 

## **HEDGE VOLUME AND PER TON COST**



#### **RISK MANAGEMENT POLICY**

-	Currency Risk Hedge Program to weather exchange rate
	fluctuations.



International ticket revenues collected in TRY are converted to US\$ Daily in spot market.



16

flypgs.com

PEGASUS

Up to 25% of domestic ticket revenues are also converted to US\$ depending on currency position.

### **HEDGE STRATEGY**



Non-discretionary portion is limited with 40% at any annual budgeting period, which is executed regardless of the price levels utilizing layered hedging method.

Discretionary portion is up to 20% of any annual budgeting period pursuant to the approval of hedge Committee.

→ -

Instruments used: Vanilla Call Options, Zero Cost Collar and Swap

### **SENSITIVITY ANALYSIS**

2018 4Q P&L	+TRY0.01 >	+TRY0.01 >	+\$10 >
TRYmn	EUR/TRY	USD/TRY	Jet Fuel
Revenue	0.8	0.9	-
OPEX	0.6	1.9	6.4
EBIT	0.1	-1.0	-6.4
EBITDAR	0.3	-0.6	-6.4
			flypgs.co

# **APPENDIX**



flypgs.com

## **APPENDIX- SUMMARY P&L**

(TRYmn)	2018 1Q	2017 1Q
Net sales	1,195	886
Cost of sales (-)	1,237	1,030
Gross profit	-42	-145
General administrative expenses (-)	58	41
Marketing expenses (-)	47	36
Other operating income/expenses (net) (+)	34	20
Operating profit	-113	-202
Depreciation and amortization (+)	95	83
Operating lease expenses (+)	142	145
EBITDAR	90	6





## **APPENDIX- OPERATIONAL & FINANCIAL HIGHLIGHTS**

	2018 1Q	2017 1Q	ΥοΥ
TOTAL REVENUE (TRYmn)	1.195	886	35%
ANCILLARY REVENUE (TRYmn)	337	226	50%
EBITDAR (TRYmn)	90	6	1375%
EBITDAR Margin	7,5%	0,7%	6 <i>,</i> 9pp
PAX (mn)	6,8	5,8	18%
LOAD FACTOR	84,5%	80,9%	3 <i>,</i> 6pp
SEATS (mn)	8,0	7,1	13%
AVERAGE STAGE LENGTH	955	983	-3%
RASK, (€)	3,33	3,23	3%
CASK, (€)	3,72	4,04	-8%
Non-fuel CASK, (€)	2,50	2,85	-12%
ANCILLARY PER PAX (€)	10,7	10,0	8%
AVERAGE FLEET	75	82	-9%





## **APPENDIX- FLEET DEVELOPMENT PLAN**

			2016	2017	2018	2019	2020	2021	2022
Boeing	B737-800	Financial Lease	24	14	16	16	16	16	15
		Operational Lease	33	31	27	19	13	9	6
		Owned	3	3	3	3	3	3	2
	B737-400	Financial Lease	0	0	0	0	0	0	0
		Operational Lease	0	0	0	0	0	0	0
		Owned	1	1	1	1	1	1	1

			2016	2017	2018	2019	2020	2021	2022
Airbus		Financial Lease	0	0	0	0	0	0	0
		Operational Lease	12	12	12	12	12	8	6
		Owned	0	0	0	0	0	0	0
	A320-200 NEO	Financial Lease	9	15	22	23	26	26	26
		Operational Lease	0	0	0	10	20	28	35
		Owned	0	0	0	0	0	0	0
	A321-200 NEO	Financial Lease	0	0	0	6	6	11	17
		Operational Lease	0	0	0	1	1	1	6
		Owned	0	0	0	0	0	0	0

	2016	2017	2018	2019	2020	2021	2022
Owned	4	4	4	4	4	4	3
Financial Lease	33	29	38	45	48	53	58
Operational Lease	45	43	39	42	46	46	53
TOTAL	82	76	81	91	98	103	114





## **Disclaimer**

This document is prepared by Pegasus Hava Taşımacılığı Anonim Şirketi ("Pegasus") in accordance with the Pegasus Information Policy. The information covered in this document may be based on Pegasus corporate records, its own internal research and estimates based on the knowledge and experience of the markets in which it operates or industry, market and similar data procured from third parties as indicated in the document. While Pegasus believes that thirrd party data has been obtained from reputable sources it does not independently verify such data or commit to any undertakings regarding the completeness of such data or such data not being misleading.

The data contained in this document aims to inform investors of the operational results, targets and expectations of Pegasus in a correct and transparent manner and on equal terms and does not intend any investment advice or any offer or soliciation in connection with securities issued by Pegasus. Investors must make their investment decisions based on all other information, events and circumstances available thorugh different channels and that may affect their investment decisions.

Investor communication prepared by Pegasus may contain forward-looking statements, including targets or expectations. These forward-looking statements may be disclosed as targets or expectations or through expressions such as *"anticipate"*, *"believe"*, *"estimate"* or *"expect"* or using the future tense. Forward-looking statements may relate to the operational and financial performance of Pegasus, its growth and strategies or future plans and targets of Pegasus Management. Forward-looking statements relate to matters that have not yet realized. While forward-looking statements are based on reasonable assumptions and estimates, such statements are prone to uncertainty and risks and such statements reflect the targets and expectations valid as of the date of announcement. Many factors could cause the actual results to be materially different from targets and expectations expressed by such forward-looking statements.

In the absence of any legal obligations arising from the applicable capital markets law, Pegasus does not undertake to update, keep up-to-date or to periodically review the information contained herein, including any forward-looking statements. By using this document for any purpose you are deemed to have read, understood and accepted the warnings stated in this disclaimer.



flypgs.com

# We didn't start aviation in Turkey but we transformed it!

.....

Thank you